

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2022

Department of the Treasury
Internal Revenue ServiceDo not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information.Open to Public
Inspection

A For the 2022 calendar year, or tax year beginning 7/01, 2022, and ending 6/30, 2023

B Check if applicable:

- ☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C SENECA FAMILY OF AGENCIES
 8945 GOLF LINKS ROAD
 OAKLAND, CA 94605

D Employer identification number

94-2971761

E Telephone number

(510) 317-1444

G Gross receipts \$ 180,226,702.

F Name and address of principal officer: LETICIA STURTEVANT
 SAME AS C ABOVE

H(a) Is this a group return for subordinates? ☐ Yes ☒ NoH(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions.I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: WWW.SENECACENTER.ORG

H(c) Group exemption number

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 1985 M State of legal domicile: CA

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: <u>TO HELP CHILDREN AND FAMILIES THROUGH THE MOST DIFFICULT TIMES OF THEIR LIVES, REGARDLESS OF THE CHALLENGES OR CIRCUMSTANCES THEY FACE.</u>		
	2	Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	9
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	8
	5	Total number of individuals employed in calendar year 2022 (Part V, line 2a)	5	1,851
	6	Total number of volunteers (estimate if necessary)	6	100
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	46,981.
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.	
Revenue	8	Contributions and grants (Part VIII, line 1h)	138,327,591.	162,259,936.
	9	Program service revenue (Part VIII, line 2g)	8,791,049.	12,583,117.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,646,923.	1,126,490.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,335,656.	952,281.
	12	Total revenue — add lines 8 through 11 (must equal Part VIII, column (A), line 12)	150,101,219.	176,921,824.
	Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	2,895,778.
14		Benefits paid to or for members (Part IX, column (A), line 4)		
15		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	118,677,310.	137,722,032.
16a		Professional fundraising fees (Part IX, column (A), line 11e)		
b		Total fundraising expenses (Part IX, column (D), line 25)	990,154.	
17		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	26,153,716.	34,168,213.
18		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	147,726,804.	174,442,697.
19		Revenue less expenses. Subtract line 18 from line 12	2,374,415.	2,479,127.
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Current Year 124,878,544.	End of Year 125,808,533.
	21	Total liabilities (Part X, line 26)	86,125,251.	84,553,752.
	22	Net assets or fund balances. Subtract line 21 from line 20	38,753,293.	41,254,781.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer		Date		
	LETICIA STURTEVANT		CEO		
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check ☒ if self-employed	PTIN
	CAPRICE K WUMMER, CPA	CAPRICE K WUMMER, CPA			P00443536
	Firm's name	GILMORE & ASSOCIATES LLP		Firm's EIN	82-3870474
	Firm's address	411 BOREL AVENUE SUITE 501 SAN MATEO, CA 94402		Phone no.	650 432-6110

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

BAA For Paperwork Reduction Act Notice, see the separate instructions.

TEEA0101L 09/01/22

Form 990 (2022)

Part III **Statement of Program Service Accomplishments**Check if Schedule O contains a response or note to any line in this Part III ☒**1** Briefly describe the organization's mission:

TO HELP CHILDREN AND FAMILIES THROUGH THE MOST DIFFICULT TIMES OF THEIR LIVES,
REGARDLESS OF THE CHALLENGES OR CIRCUMSTANCES THEY FACE.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4a** (Code:) (Expenses \$ 91,271,569. including grants of \$ 368,662.) (Revenue \$)
SEE SCHEDULE O**4b** (Code:) (Expenses \$ 48,454,175. including grants of \$) (Revenue \$)
SCHOOL-BASED SERVICES - IN FY 22-23, SENECA'S SCHOOL-BASED SERVICES INCLUDE FOUR
NONPUBLIC SCHOOLS, 15 COUNSELING-ENRICHED CLASSROOMS (CECS), 18 WHOLE-SCHOOL
PARTNERSHIPS WITH PUBLIC AND PUBLIC CHARTER SCHOOLS, AND INDIVIDUAL AND GROUP
ACADEMIC, BEHAVIORAL, AND SOCIAL-EMOTIONAL INTERVENTIONS (INCLUDING SCHOOL-BASED
WRAPAROUND AND CASE MANAGEMENT) IN 46 SCHOOLS. THIS YEAR, 212 STUDENTS WERE SERVED BY
THE NONPUBLIC SCHOOLS, 250 STUDENTS PARTICIPATED IN CECS, OVER 1,000 STUDENTS
RECEIVED INDIVIDUALIZED INTERVENTIONS, AND OVER 6,000 STUDENTS BENEFITED FROM THE
CULTURE AND CLIMATE INITIATIVES AT SENECA'S WHOLE-SCHOOL PARTNERSHIPS.**4c** (Code:) (Expenses \$ 7,758,249. including grants of \$ 1,676,190.) (Revenue \$ 11,879,613.)
SENECA'S PERMANENCY AND PLACEMENT PROGRAMS WORK WITH FOSTER CHILDREN, THEIR
BIOLOGICAL, RESOURCE, AND/OR ADOPTIVE FAMILIES, CHILD WELFARE WORKERS, AND OTHER
COMMITTED AND SUPPORTIVE INDIVIDUALS TO IDENTIFY, SECURE, AND SUPPORT SAFE,
THERAPEUTIC, AND CULTURALLY RESPONSIVE PLACEMENTS THAT WILL MEET EACH CHILD'S
INDIVIDUAL NEEDS. THE AGENCY'S CONTINUUM OF PERMANENCY PROGRAMS SERVES APPROXIMATELY
1,200 CHILDREN EACH YEAR AND INCLUDES INTENSIVE SERVICES FOSTER CARE (ISFC), ENHANCED
INTENSIVE SERVICES FOSTER CARE (E-ISFC), EMERGENCY FOSTER CARE (EFC), SHORT-TERM
RESIDENTIAL THERAPEUTIC PROGRAMS (STRTPS), FAMILY VISITATION SERVICES, FAMILY FINDING
AND ENGAGEMENT (FFE), RELATIVE/KINSHIP CAREGIVER PROGRAMS, RESOURCE FAMILY APPROVAL
(RFA), AND OTHER FOSTER FAMILY AGENCY (FFA) AND ADOPTION AGENCY (AA) SERVICES.**4d** Other program services (Describe on Schedule O.) SEE SCHEDULE O
(Expenses \$ 3,541,688. including grants of \$ 507,600.) (Revenue \$)**4e** Total program service expenses 151,025,681.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	X	
2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	X	
b Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		X
c Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX		X
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	X	
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	X	

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III.</i>	X	
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If a "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a.</i>	X	
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		X
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		X
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		X
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I.</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I.</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II.</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III.</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV.</i>		X
b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV.</i>		X
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV.</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M.</i>	X	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M.</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I.</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II.</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.</i>		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2.</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2.</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI.</i>		X
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	X	

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V. ☐

	Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable.		
1b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable.		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	Yes	No
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. 2a 1,851		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b	X	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a	X	
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O. 3b	X	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a		X
b If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a		X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b		X
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T? 5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 6a		X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b		
7 Organizations that may receive deductible contributions under section 170(c).		
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a		X
b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 7c		X
d If "Yes," indicate the number of Forms 8282 filed during the year. 7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e		X
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f		X
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8		
9 Sponsoring organizations maintaining donor advised funds.		
a Did the sponsoring organization make any taxable distributions under section 4966? 9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b		
10 Section 501(c)(7) organizations. Enter:		
a Initiation fees and capital contributions included on Part VIII, line 12. 10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities. 10b		
11 Section 501(c)(12) organizations. Enter:		
a Gross income from members or shareholders. 11a		
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year. 12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.		
a Is the organization licensed to issue qualified health plans in more than one state? 13a		
Note: See the instructions for additional information the organization must report on Schedule O.		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans. 13b		
c Enter the amount of reserves on hand. 13c		
14a Did the organization receive any payments for indoor tanning services during the tax year? 14a		X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O. 14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15		X
If "Yes," see the instructions and file Form 4720, Schedule N.		
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16		X
If "Yes," complete Form 4720, Schedule O.		
17 Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? 17		
If "Yes," complete Form 6069.		

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.Check if Schedule O contains a response or note to any line in this Part VI. ☒ **X****Section A. Governing Body and Management**

		Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year.	1a 9		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b Enter the number of voting members included on line 1a, above, who are independent.	1b 8		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3		X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6 Did the organization have members or stockholders?	6		X
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		X
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a The governing body?	8a	X	
b Each committee with authority to act on behalf of the governing body?	8b	X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O.	9		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a	X
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X
b Describe on Schedule O the process, if any, used by the organization to review this Form 990. SEE SCHEDULE O		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done SEE SCHEDULE O	12c	X
13 Did the organization have a written whistleblower policy?	13	X
14 Did the organization have a written document retention and destruction policy?	14	X
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official. SEE SCHEDULE O	15a	X
b Other officers or key employees of the organization. SEE SCHEDULE O	15b	X
If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	X
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed CA

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☒ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. SEE SCHEDULE O

20 State the name, address, and telephone number of the person who possesses the organization's books and records.
SABRINA SEIDEN 8945 GOLF LINKS ROAD OAKLAND CA 94605 510-317-1444

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII. ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee			
(1) LETICIA STURTEVANT CEO	40 0			X			322,431.	0.	2,890.
(2) JANET BRIGGS CFO	40 0			X			296,152.	0.	3,632.
(3) NATHANIEL FOSTER CAO	40 0					X	279,458.	0.	176.
(4) ROBIN DETTERMAN PROG DIR ED SVCS	40 0					X	237,025.	0.	8,932.
(5) OSBORN SCOTT COO	40 0			X			240,272.	0.	1,427.
(6) SHANE PATTERSON FACILITY DIRECTOR	40 0					X	235,282.	0.	2,842.
(7) KIM WAYNE DIR EQUITY/INCL	40 0					X	212,152.	0.	3,895.
(8) RIDEOUT, GREG INTERIM EXEC DIR	40 0					X	213,925.	0.	1,385.
(9) ROCHELLE BENNING MEMBER	5 0	X					0.	0.	0.
(10) NEIL GILBERT CHAIRPERSON	5 0	X		X			0.	0.	0.
(11) DION ARONER SECRETARY	5 0	X		X			0.	0.	0.
(12) JEFF DAVI MEMBER	5 0	X					0.	0.	0.
(13) GEOFF LE PLASTRIER TREASURER	5 0	X		X			0.	0.	0.
(14) GWEN FOSTER MEMBER	5 0	X					0.	0.	0.

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TEEA0107L 09/01/22

Form 990 (2022)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15) NANCY PENA MEMBER	5 0	X						0.	0.	0.
(16) SYLVIA PIZZINI MEMBER	5 0	X						0.	0.	0.
(17) KEN BERRICK (RETIRED 1/23) PRESIDENT & CEO	40 0			X				0.	0.	0.
(18)										
(19)										
(20)										
(21)										
(22)										
(23)										
(24)										
(25)										
1b Subtotal								2,036,697.	0.	25,179.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								2,036,697.	0.	25,179.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 207

3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual.

	Yes	No
3		X
4	X	
5		X

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual.

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person.

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
LA TISHA I. RODRIGUEZ 3356 CLIFTON COURT FREMONT, CA 94538	SPEECH SVCS	217,230.
EMERY J. FU, M.D 50 LANSING ST., # 707 SAN FRANCISCO, CA 94105	PSYCHIATRIC SVCS	416,093.
A J CASTRO CK PRECISION INT WOODWORK 431 PERSIMMON DRIVE BRENTWOOD,	INTERIOR WOODWORK	414,516.
NAHUM GUZIK LIVING TRUST 792 MERIDIAN WAY SAN JOSE, CA 95126	RENTAL SVCS	258,137.
AMY SHELL 306 LIVE OAK DRIVE DANVILLE, CA 94506	PSYCHIATRIC SVCS	267,085.
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization		14

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants, and Other Similar Amounts	1a	Federated campaigns	1a			
	b	Membership dues	1b			
	c	Fundraising events	1c	338,898.		
	d	Related organizations	1d			
	e	Government grants (contributions)	1e	156924225.		
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	4,996,813.		
	g	Noncash contributions included in lines 1a-1f	1g	76,739.		
	h	Total. Add lines 1a-1f		162259936.		
	Program Service Revenue	Business Code				
2a		PAYMENTS FROM HEALTH INS	624100	11,879,613.	11,879,613.	
b		FAMILY FINDING & TRAINING	624100	703,504.	703,504.	
c						
d						
e						
f		All other program service revenue				
g		Total. Add lines 2a-2f		12,583,117.		
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		57,714.		57,714.
	4	Income from investment of tax-exempt bond proceeds				
	5	Royalties				
	6a	Gross rents	(i) Real			
			(ii) Personal			
	6a	695,471.				
	b	Less: rental expenses	6b	637,878.		
	c	Rental income or (loss)	6c	57,593.		
	d	Net rental income or (loss)		57,593.	-19,019.	76,612.
	7a	Gross amount from sales of assets other than inventory	(i) Securities			
			(ii) Other			
	7a	3,514,775.				
	b	Less: cost or other basis and sales expenses	7b	2,445,999.		
	c	Gain or (loss)	7c	1,068,776.		
	d	Net gain or (loss)		1,068,776.		1,068,776.
8a	Gross income from fundraising events (not including \$ 338,898. of contributions reported on line 1c). See Part IV, line 18	8a				
b	Less: direct expenses	8b	221,001.			
c	Net income or (loss) from fundraising events		-221,001.		-221,001.	
9a	Gross income from gaming activities. See Part IV, line 19	9a	150,025.			
b	Less: direct expenses	9b				
c	Net income or (loss) from gaming activities		150,025.		150,025.	
10a	Gross sales of inventory, less	10a				
b	Less: cost of goods sold.	10b				
c	Net income or (loss) from sales of inventory					
Miscellaneous Revenue	Business Code					
	11a	UNCLAIMED OVERPYMT PR YRS		360,134.	360,134.	
	b	MISC. PROGRAM AND COST SETTLE.		315,417.	315,417.	
	c	MISC IN ORD COURSE BUS.		224,113.	224,113.	
	d	All other revenue		66,000.	66,000.	
	e	Total. Add lines 11a-11d		965,664.		
12	Total revenue. See instructions		176921824.	13,482,781.	46,981.	1,132,126.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX. ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.	500,000.	500,000.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22.	2,052,452.	2,052,452.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members.				
5 Compensation of current officers, directors, trustees, and key employees.	866,803.	0.	866,803.	0.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).	111,610,910.	100,007,724.	10,924,097.	679,089.
7 Other salaries and wages.				
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).				
9 Other employee benefits.	17,967,268.	15,983,499.	1,875,235.	108,534.
10 Payroll taxes.	7,277,051.	6,470,728.	762,384.	43,939.
11 Fees for services (nonemployees):				
a Management.				
b Legal.				
c Accounting.				
d Lobbying.				
e Professional fundraising services. See Part IV, line 17.				
f Investment management fees.				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.)				
12 Advertising and promotion.	407,640.	353,975.	41,740.	11,925.
13 Office expenses.	3,172,743.	2,745,427.	405,910.	21,406.
14 Information technology.				
15 Royalties.				
16 Occupancy.	1,779,216.	1,584,239.	194,977.	
17 Travel.	1,851,659.	1,560,191.	273,757.	17,711.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials.				
19 Conferences, conventions, and meetings.	840,992.	745,600.	94,190.	1,202.
20 Interest.	1,116,864.	701,396.	412,369.	3,099.
21 Payments to affiliates.				
22 Depreciation, depletion, and amortization.	1,741,381.	1,117,225.	617,667.	6,489.
23 Insurance.	967,797.		967,797.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a CONTRACT SERVICES	13,956,658.	11,645,971.	2,301,932.	8,755.
b REPAIRS AND MAINTENANCE	3,004,581.	2,615,574.	377,509.	11,498.
c SUBSCRIPTIONS AND DUES	1,987,746.	459,887.	1,499,445.	28,414.
d TELEPHONE	1,288,904.	1,096,894.	187,904.	4,106.
e All other expenses.	2,052,032.	1,384,899.	623,146.	43,987.
25 Total functional expenses. Add lines 1 through 24e.	174,442,697.	151,025,681.	22,426,862.	990,154.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X. ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash — non-interest-bearing	22,182,945.	1	16,501,113.
	2 Savings and temporary cash investments		2	
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	34,163,372.	4	39,995,895.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	1,574,237.	9	1,427,850.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 76,465,800.		
	b Less: accumulated depreciation	10b 13,307,883.		
		62,642,802.	10c	63,157,917.
	11 Investments — publicly traded securities		11	
	12 Investments — other securities. See Part IV, line 11	393,318.	12	423,455.
	13 Investments — program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
15 Other assets. See Part IV, line 11	3,921,870.	15	4,302,303.	
16 Total assets. Add lines 1 through 15 (must equal line 33)	124,878,544.	16	125,808,533.	
Liabilities	17 Accounts payable and accrued expenses	34,918,666.	17	32,613,938.
	18 Grants payable		18	
	19 Deferred revenue	4,168,450.	19	4,778,387.
	20 Tax-exempt bond liabilities	39,587,507.	20	37,594,800.
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties	7,450,628.	23	8,725,726.
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	840,901.
	26 Total liabilities. Add lines 17 through 25	86,125,251.	26	84,553,752.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33. ☒			
	27 Net assets without donor restrictions	37,111,382.	27	39,796,999.
	28 Net assets with donor restrictions	1,641,911.	28	1,457,782.
	Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. ☐			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	38,753,293.	32	41,254,781.
	33 Total liabilities and net assets/fund balances	124,878,544.	33	125,808,533.

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI. ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	176,921,824.
2	Total expenses (must equal Part IX, column (A), line 25)	2	174,442,697.
3	Revenue less expenses. Subtract line 2 from line 1	3	2,479,127.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	38,753,293.
5	Net unrealized gains (losses) on investments	5	22,361.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	41,254,781.

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII. ☐

	Yes	No
1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a	X
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis	2b	X
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	2c	X
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	3a	X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b	X

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TEEA0112L 09/01/22

Form 990 (2022)

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

**Open to Public
Inspection**

Name of the organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 ☐ An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations: _____
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	118143065.	131794412.	128729724.	138327591.	162259936.	679254728.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						0.
3 The value of services or facilities furnished by a governmental unit to the organization without charge	110,900.	126,927.	137,333.	164,225.	176,585.	715,970.
4 Total. Add lines 1 through 3	118253965.	131921339.	128867057.	138491816.	162436521.	679970698.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0.
6 Public support. Subtract line 5 from line 4						679970698.

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7 Amounts from line 4	118253965.	131921339.	128867057.	138491816.	162436521.	679970698.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	382,439.	1,561,289.	948,257.	849,242.	753,186.	4,494,413.
9 Net income from unrelated business activities, whether or not the business is regularly carried on	-6,850.	-1,936.	-4,071.	-99,665.	-30,345.	-142,867.
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.
11 Total support. Add lines 7 through 10						684322244.
12 Gross receipts from related activities, etc. (see instructions)					12	39,159,958.
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f))	14	99.36 %
15 Public support percentage from 2021 Schedule A, Part II, line 14	15	99.31 %
16a 33-1/3% support test—2022. If the organization did not check the box on line 13, and line 14 is 33-1/3% or more, check this box and stop here . The organization qualifies as a publicly supported organization.		
		☒
b 33-1/3% support test—2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and stop here . The organization qualifies as a publicly supported organization.		
		☐
17a 10%-facts-and-circumstances test—2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here . Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization.		
		☐
b 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here . Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization.		
		☐
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions.		
		☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose.						
3 Gross receipts from activities that are not an unrelated trade or business under section 513.						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
5 The value of services or facilities furnished by a governmental unit to the organization without charge.						
6 Total. Add lines 1 through 5.						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons.						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b.						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9 Amounts from line 6.						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources.						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**. ☐**Section C. Computation of Public Support Percentage**

15 Public support percentage for 2022 (line 8, column (f), divided by line 13, column (f)).	15	%
16 Public support percentage from 2021 Schedule A, Part III, line 15.	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2022 (line 10c, column (f), divided by line 13, column (f)).	17	%
18 Investment income percentage from 2021 Schedule A, Part III, line 17.	18	%

19a 33-1/3% support tests—2022. If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 is not more than 33-1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization. ☐**b 33-1/3% support tests—2021.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33-1/3%, and line 18 is not more than 33-1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization. ☐**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions. ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	11a	
b A family member of a person described on line 11a above?	11b	
c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI .	11c	

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2	

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1	

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2	
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3	

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a ☐ The organization satisfied the Activities Test. Complete line 2 below.			
b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.			
c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
2 Activities Test. Answer lines 2a and 2b below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI .	3a		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B – Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C – Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

BAA

Schedule A (Form 990) 2022

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)**Section D – Distributions**

		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required – <i>provide details in Part VI</i>)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2022 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E – Distribution Allocations (see instructions)

	(i) Excess Distributions	(ii) Underdistributions Pre-2022	(iii) Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2022 (reasonable cause required – <i>explain in Part VI</i>). See instructions.		
3	Excess distributions carryover, if any, to 2022		
a	From 2017		
b	From 2018		
c	From 2019		
d	From 2020		
e	From 2021		
f	Total of lines 3a through 3e		
g	Applied to underdistributions of prior years		
h	Applied to 2022 distributable amount		
i	Carryover from 2017 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2022 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2022 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.		
6	Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.		
7	Excess distributions carryover to 2023. Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2018		
b	Excess from 2019		
c	Excess from 2020		
d	Excess from 2021		
e	Excess from 2022		

BAA

Schedule A (Form 990) 2022

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

**Schedule B
(Form 990)**

Department of the Treasury
Internal Revenue Service

PUBLIC DISCLOSURE COPY
Schedule of Contributors

Attach to Form 990 or Form 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Name of the organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)(3) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☒ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year. \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 4,438,532.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
2		\$ 8,922,307.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
3		\$ 6,805,634.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
4		\$ 9,868,653.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
5		\$ 6,451,357.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
6		\$ 22,016,939.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ 7,756,506.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
8		\$ 4,907,436.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
9		\$ 4,655,653.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
10		\$ 7,845,779.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

SENECA FAMILY OF AGENCIES

94-2971761

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$-----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$-----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$-----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$-----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$-----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$-----	-----
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-----	----- ----- ----- -----	\$-----	-----

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part III **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.)..... \$ N/A
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	N/A		
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

**SCHEDULE D
(Form 990)**Department of the Treasury
Internal Revenue Service

Name of the organization

Supplemental Financial StatementsComplete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022**Open to Public
Inspection**

Employer identification number

SENECA FAMILY OF AGENCIES

94-2971761

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (for example, recreation or education)	☐ Preservation of a historically important land area
☐ Protection of natural habitat	☐ Preservation of a certified historic structure
☐ Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2 a
b Total acreage restricted by conservation easements	2 b
c Number of conservation easements on a certified historic structure included in (a)	2 c
d Number of conservation easements included in (c) acquired after July 25, 2006 and not on a historic structure listed in the National Register	2 d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year _____

4 Number of states where property subject to conservation easement is located _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1 a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 \$ _____

(ii) Assets included in Form 990, Part X \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 \$ _____

b Assets included in Form 990, Part X \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

a ☐ Public exhibition

d ☐ Loan or exchange program

b ☐ Scholarly research

e ☐ Other _____

c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1 a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance.....	1 c
d Additions during the year.....	1 d
e Distributions during the year.....	1 e
f Ending balance.....	1 f

2 a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1 a Beginning of year balance.....	65,175.	65,175.	65,175.	65,175.	65,175.
b Contributions.....					
c Net investment earnings, gains, and losses.....					
d Grants or scholarships.....					
e Other expenditures for facilities and programs.....				0.	
f Administrative expenses.....					
g End of year balance.....	65,175.	65,175.	65,175.	65,175.	65,175.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment _____ %

b Permanent endowment 100.00 %

c Term endowment _____ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3 a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations.....

3a(i)	Yes	No
		X

(ii) Related organizations.....

3a(ii)	Yes	No
		X

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

3b	Yes	No

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1 a Land.....		27,648,516.		27,648,516.
b Buildings.....		30,166,136.	5,168,856.	24,997,280.
c Leasehold improvements.....		12,713,052.	3,746,112.	8,966,940.
d Equipment.....		5,042,636.	4,392,915.	649,721.
e Other.....		895,460.		895,460.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.).....				63,157,917.

BAA

Schedule D (Form 990) 2022

Part VII Investments – Other Securities.

N/A

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives.....		
(2) Closely held equity interests.....		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.)		

Part VIII Investments – Program Related.

N/A

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.)		

Part IX Other Assets.

N/A

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) OPERATING LEASE LIABILITY LT	262,826.
(3) OPERATING LEASE LIABILITY ST	578,075.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, column (B) line 25.)	840,901.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII. **SEE PART XIII.** ☒

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. N/A

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2 a	
b	Donated services and use of facilities	2 b	
c	Recoveries of prior year grants	2 c	
d	Other (Describe in Part XIII.)	2 d	
e	Add lines 2 a through 2 d	2 e	
3	Subtract line 2 e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b.	4 a	
b	Other (Describe in Part XIII.)	4 b	
c	Add lines 4 a and 4 b	4 c	
5	Total revenue. Add lines 3 and 4 c . (This must equal Form 990, Part I, line 12.)	5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. N/A

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2 a	
b	Prior year adjustments	2 b	
c	Other losses	2 c	
d	Other (Describe in Part XIII.)	2 d	
e	Add lines 2 a through 2 d	2 e	
3	Subtract line 2 e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b.	4 a	
b	Other (Describe in Part XIII.)	4 b	
c	Add lines 4 a and 4 b	4 c	
5	Total expenses. Add lines 3 and 4 c . (This must equal Form 990, Part I, line 18.)	5	

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X - FASB ASC 740 FOOTNOTE

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES PROVIDE ACCOUNTING AND DISCLOSURE GUIDANCE ABOUT POSITIONS TAKEN BY AN ORGANIZATION IN ITS TAX RETURNS THAT MIGHT BE UNCERTAIN.

MANAGEMENT HAS CONSIDERED ITS TAX POSITIONS AND BELIEVES THAT ALL OF THE POSITIONS TAKEN IN THE ORGANIZATION'S FEDERAL AND STATE EXEMPT ORGANIZATION AND BUSINESS INCOME RETURNS ARE MORE LIKELY THAN NOT TO BE SUSTAINED UPON EXAMINATION.

**SCHEDULE G
(Form 990)**

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

**Open to Public
Inspection**

Name of the organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- | | |
|--|---|
| a ☐ Mail solicitations | e ☐ Solicitation of non-government grants |
| b ☐ Internet and email solicitations | f ☐ Solicitation of government grants |
| c ☐ Phone solicitations | g ☒ Special fundraising events |
| d ☐ In-person solicitations | |

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☒ No

b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in column (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total						0.

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		OC GALA (event type)	CC GALA (event type)	NONE (total number)	(add column (a) through column (c))
Revenue	1 Gross receipts	194,298.	144,600.		338,898.
	2 Less: Contributions	194,298.	144,600.		338,898.
	3 Gross income (line 1 minus line 2)				
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses	135,525.	85,226.		220,751.
	10 Direct expense summary. Add lines 4 through 9 in column (d)				220,751.
	11 Net income summary. Subtract line 10 from line 3, column (d)				-220,751.

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming
					(add column (a) through column (c))
Revenue	1 Gross revenue			150,025.	150,025.
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes <u>0</u> % ☒ No	☐ Yes <u>0</u> % ☒ No	☒ Yes <u>100</u> % ☐ No	
	7 Direct expense summary. Add lines 2 through 5 in column (d)				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d)				150,025.

9 Enter the state(s) in which the organization conducts gaming activities: CA

a Is the organization licensed to conduct gaming activities in each of these states? ☒ Yes ☐ No

b If "No," explain: _____

10 a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? ☐ Yes ☒ No

b If "Yes," explain: _____

- 11** Does the organization conduct gaming activities with nonmembers? ☒ Yes ☐ No
- 12** Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☒ No
- 13** Indicate the percentage of gaming activity conducted in:
- | | | |
|--------------------------------------|------------|---------|
| a The organization's facility | 13a | % |
| b An outside facility | 13b | 100.0 % |
- 14** Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name DOREEN LUKEAddress 124 RIVER RD, SALINAS, CA 93908

- 15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☒ No
- b** If "Yes," enter the amount of gaming revenue received by the organization \$ _____ and the amount of gaming revenue retained by the third party \$ _____
- c** If "Yes," enter name and address of the third party:

Name _____

Address _____

16 Gaming manager information:

Name _____

Gaming manager compensation \$ _____

Description of services provided _____

☐

Director/officer

☐

Employee

☐

Independent contractor

17 Mandatory distributions:

- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☒ No
- b** Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year. . . \$ _____

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

SCHEDULE G - ADDITIONAL INFORMATION

SENECA FAMILY OF AGENCIES IS A BENEFICIARY ORGANIZATION FOR THE PEBBLE BEACH FOUNDATION CONCORDS D'ELEGANCE CHARITY RAFFLE, AND RECEIVES A PORTION OF THE RAFFLE PROCEEDS. EVENT WAS HELD ON AUGUST 20, 2022.

SCHEDULE I
(Form 990)

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

**Open to Public
Inspection**

Name of the organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. SEE PART IV

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) ALLIANCE F COMMUNITY ADVOCACY 8945 GOLF LINKS RD OAKLAND, CA 94605	83-4524449	501 (C) (3)	500,000.	0.			ADVOCATE FOR CHILDREN/FAMILIES
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							

- 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 1
- 3 Enter total number of other organizations listed in the line 1 table 0

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 FOSTER FAMILY FEES	60	2,052,452.			
2					
3					
4					
5					
6					
7					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.**PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANTS FUNDS IN U.S.**

THE ORGANIZATION DOES NOT MAKE GRANTS TO UNRELATED ENTITIES

PART IV - ADDITIONAL SUPPLEMENTAL INFORMATION

THE ORGANIZATION MAKES PAYMENTS TO INDIVIDUAL FOSTER CARE FAMILIES, WHICH IT REPORTS ON FORM 990 PART IX LINE 2. PAYMENT AMOUNTS ARE DETERMINED BY THE STATE OF CALIFORNIA.

SCHEDULE J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

**Open to Public
Inspection**

Name of the organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

☐ First-class or charter travel

☐ Housing allowance or residence for personal use

☐ Travel for companions

☐ Payments for business use of personal residence

☐ Tax indemnification and gross-up payments

☐ Health or social club dues or initiation fees

☐ Discretionary spending account

☐ Personal services (such as maid, chauffeur, chef)

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

1b

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

2

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

☒ Compensation committee

☐ Written employment contract

☐ Independent compensation consultant

☒ Compensation survey or study

☐ Form 990 of other organizations

☒ Approval by the board or compensation committee

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

a Receive a severance payment or change-of-control payment?

4a

X

b Participate in or receive payment from a supplemental nonqualified retirement plan?

4b

X

c Participate in or receive payment from an equity-based compensation arrangement?

4c

X

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

a The organization?

5a

X

b Any related organization?

5b

X

If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

a The organization?

6a

X

b Any related organization?

6b

X

If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

7

X

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)?

8

X

If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

9

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation				(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Retirement and other deferred compensation			
1	LETICIA STURTEVANT CEO	(i) 322,431.	(ii) 0.	(iii) 0.	1,427.	1,463.	325,321.	0.
		(ii) 0.	0.	0.	0.	0.	0.	0.
2	OSBORN SCOTT COO	(i) 240,272.	(ii) 0.	(iii) 0.	1,427.	0.	241,699.	0.
		(ii) 0.	0.	0.	0.	0.	0.	0.
3	JANET BRIGGS CFO	(i) 296,152.	(ii) 0.	(iii) 0.	1,427.	2,205.	299,784.	0.
		(ii) 0.	0.	0.	0.	0.	0.	0.
4	KIM WAYNE DIR EQUITY/INCL	(i) 212,152.	(ii) 0.	(iii) 0.	1,427.	2,468.	216,047.	0.
		(ii) 0.	0.	0.	0.	0.	0.	0.
5	NATHANIEL FOSTER CAO	(i) 279,458.	(ii) 0.	(iii) 0.	0.	176.	279,634.	0.
		(ii) 0.	0.	0.	0.	0.	0.	0.
6	RIDEOUT, GREG INTERIM EXEC DIR	(i) 213,925.	(ii) 0.	(iii) 0.	0.	1,385.	215,310.	0.
		(ii) 0.	0.	0.	0.	0.	0.	0.
7	SHANE PATTERSON FACILITY DIRECTOR	(i) 235,282.	(ii) 0.	(iii) 0.	1,427.	1,415.	238,124.	0.
		(ii) 0.	0.	0.	0.	0.	0.	0.
8	ROBIN DETTERMAN PROG DIR ED SVCS	(i) 237,025.	(ii) 0.	(iii) 0.	1,427.	7,505.	245,957.	0.
		(ii) 0.	0.	0.	0.	0.	0.	0.
9		(i)						
		(ii)						
10		(i)						
		(ii)						
11		(i)						
		(ii)						
12		(i)						
		(ii)						
13		(i)						
		(ii)						
14		(i)						
		(ii)						
15		(i)						
		(ii)						
16		(i)						
		(ii)						

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE K
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

**Open to Public
Inspection**

Name of the organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
A CA INFRAST & ECON DEV BK	63-0304653	000000000	4/22/2021	42,000,000.	SEE PART VI		X		X		X
B											
C											
D											

Part II Proceeds

	A		B		C		D	
1 Amount of bonds retired								
2 Amount of bonds legally defeased								
3 Total proceeds of issue	42,000,000.							
4 Gross proceeds in reserve funds								
5 Capitalized interest from proceeds								
6 Proceeds in refunding escrows								
7 Issuance costs from proceeds	496,061.							
8 Credit enhancement from proceeds								
9 Working capital expenditures from proceeds								
10 Capital expenditures from proceeds	2,060,539.							
11 Other spent proceeds	39,443,400.							
12 Other unspent proceeds								
13 Year of substantial completion								
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?	Yes	No	Yes	No	Yes	No	Yes	No
	X							
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		X						
16 Has the final allocation of proceeds been made?	X							
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	X							

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2 Are there any lease arrangements that may result in private business use of bond-financed property?		X						
3a Are there any management or service contracts that may result in private business use of bond-financed property?		X						
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?		X						
c Are there any research agreements that may result in private business use of bond-financed property?		X						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	NONE							
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Does the bond issue meet the private security or payment test?								
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?	X							
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		2.126 %		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?								

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X						
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?								
b Exception to rebate?								
c No rebate due?								
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?		X						

Part IV Arbitrage (continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4 a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X						
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5 a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X						
7 Has the organization established written procedures to monitor the requirements of section 148?								

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?								

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions.**ADDITIONAL INFORMATION**

THE INITIAL PURPOSE OF THE BONDS ISSUED BY THE CALIFORNIA INFRASTRUCTURE AND ECONOMIC DEVELOPMENT BANK IN 2021 WAS TO REFINANCE EXISTING BONDS PAYABLE AND LINE OF CREDIT, AND TO BE REIMBURSED FOR CERTAIN CAPITAL RENOVATIONS.

**SCHEDULE M
(Form 990)**

Department of the Treasury
Internal Revenue Service

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

**Open to Public
Inspection**

Name of the organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art — Works of art				
2 Art — Historical treasures				
3 Art — Fractional interests				
4 Books and publications				
5 Clothing and household goods	X		28,536.	DONOR VALUE
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities — Publicly traded				
10 Securities — Closely held stock				
11 Securities — Partnership, LLC, or trust interests				
12 Securities — Miscellaneous				
13 Qualified conservation contribution — Historic structures				
14 Qualified conservation contribution — Other				
15 Real estate — Residential				
16 Real estate — Commercial				
17 Real estate — Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other (SEE PART II)				
26 Other (.....)				
27 Other (.....)				
28 Other (.....)				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement

29

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

	Yes	No
30a		X
31		X
32a		X

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2022

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

**SCH M, PART I, LINES 25-28
OTHER NON-CASH CONTRIBUTIONS**

DESCRIPTION	APPL?	NUMBER OF CONTR.	REVENUE ON FORM 990, PART VIII	METHOD OF DETER. REV.
VACATION - USE OF TAHOE RES	X	1	\$ 7,500.	DONOR VALUE
FOOD	X	21	19,704.	DONOR VALUE
TICKETS/GIFTS	X	43	17,629.	DONOR VALUE
VACATION	X	2	1,200.	DONOR VALUE
OTHER ITEMS	X	5	2,170.	DONOR VALUE

SCHEDULE O
(Form 990)Department of the Treasury
Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZComplete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
Attach to Form 990 or Form 990-EZ.Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022**Open to Public
Inspection**

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

COMMUNITY-BASED SERVICES - SENECA PARTNERS WITH CHILD AND FAMILY-SERVING GROUPS, INCLUDING SOCIAL SERVICES, BEHAVIORAL HEALTH, JUVENILE PROBATION DEPARTMENTS, AND MANAGED CARE PLANS (MCPS) TO PROVIDE A RANGE OF BEHAVIORAL HEALTH SERVICES WITHIN CALIFORNIA AND WASHINGTON COMMUNITIES. GENERAL SERVICE TYPES INCLUDE ASSESSMENT/PLAN DEVELOPMENT, THERAPY (INDIVIDUAL, GROUP, AND FAMILY), REHABILITATION (INDIVIDUAL AND GROUP), CASE MANAGEMENT, CRISIS INTERVENTION, INTENSIVE CARE COORDINATION (ICC), INTENSIVE HOME-BASED SERVICES (IHBS), THERAPEUTIC BEHAVIORAL SERVICES (TBS) AND PSYCHIATRY AND MEDICATION SUPPORT SERVICES. EACH COMMUNITY-BASED PROGRAM TAILORS SOME OR ALL OF THESE SERVICES TO ITS PARTICULAR TARGET POPULATION OF CHILDREN, YOUTH, AND/OR FAMILIES WITHIN THE SPECIFICATIONS OF ITS CONTRACT. SENECA'S MOST PREVALENT COMMUNITY-BASED PROGRAMS INCLUDE WRAPAROUND, OUTPATIENT CLINICS, AND CASE MANAGEMENT PROGRAMS. IN FISCAL YEAR 2022-2023 (FY 22-23), SENECA'S COMMUNITY-BASED PROGRAMS PROVIDED RESPONSIVE AND INDIVIDUALIZED SERVICES FOR 6,463 YOUTH AND THEIR FAMILIES.

SENECA'S CRISIS PROGRAMS ENSURE THAT CHILDREN AND YOUTH EXPERIENCING A MENTAL HEALTH CRISIS HAVE ACCESS TO THERAPEUTIC CRISIS SERVICES THAT WILL HELP THEM STABILIZE AND CONNECT TO ANY ADDITIONAL SUPPORTS NEEDED TO ENSURE THEIR CONTINUED SAFETY AND WELL-BEING. THESE SERVICES ARE OFFERED IN THE COMMUNITY (INTENSIVE STABILIZATION SERVICES (ISS), MOBILE CRISIS RESPONSE TEAMS (MRT), AND FAMILY URGENT RESPONSE SYSTEM (FURS)), IN PARTIAL HOSPITALIZATION PROGRAMS (PHPS), IN SHORT-TERM CRISIS STABILIZATION UNITS (CSUS), AND IN CRISIS RESIDENTIAL PROGRAMS. IN FY 22-23, OVER 2,000 YOUTH AND FAMILIES RECEIVED SERVICES IN SENECA'S CRISIS PROGRAMS.

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION

OTHER PROGRAM SERVICES - SENECA IS COMMITTED TO CONSTANTLY IMPROVING ITS SERVICE THROUGH REGULARLY ADVANCING INNOVATIVE APPROACHES, RESEARCHING AND INCORPORATING

Name of the organization

Employer identification number

SENECA FAMILY OF AGENCIES

94-2971761

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION

BEST PRACTICES IN THE FIELD, AND STRIVING TO PROVIDE COMPREHENSIVE SERVICES THAT THOROUGHLY ADDRESS FAMILIES' NEEDS. EXAMPLES INCLUDE:

- **TODO POR MI FAMILIA (TPMF):** TPMF IS A SENECA-LED, NATIONWIDE MENTAL HEALTH INITIATIVE TO SUPPORT THE THOUSANDS OF IMMIGRANT PARENTS AND CHILDREN WHO WERE FORCIBLY SEPARATED AT THE U.S. BORDER BY CONNECTING THEM TO MENTAL HEALTH SERVICES. SENECA COORDINATES REFERRALS TO LOCAL MENTAL HEALTH PROVIDERS FOR INTERESTED FAMILIES IMPACTED BY THE GOVERNMENT'S POLICY. ALL SERVICES ARE FREE, CONFIDENTIAL, AND CONDUCTED IN EACH FAMILY'S PREFERRED LANGUAGE.

- **THE NATIONAL INSTITUTE FOR PERMANENT FAMILY CONNECTEDNESS (NIPFC):** THE NIPFC PROMOTES PERMANENCY FOR YOUTH THROUGH TRAINING, CONSULTATION, AND ADVOCACY ON THE FAMILY FINDING AND ENGAGEMENT MODEL.

- **SENECA'S INSTITUTE FOR ADVANCED PRACTICE (SIAP):** SIAP PROVIDES OVER 4,000 HOURS OF TRAINING ANNUALLY FOR STAFF, COUNTY PARTNERS, AND COMMUNITY-BASED PROVIDERS IN A WIDE RANGE OF EVIDENCE-BASED AND BEST PRACTICES.

- **THE JOINT COMMISSION ACCREDITATION:** BEHAVIORAL HEALTH ACCREDITATION BY THE JOINT COMMISSION SINCE 2010 REFLECTS THE AGENCY'S DESIRE TO USE THE HIGHEST STANDARD OF PRACTICE IN CARE AND TREATMENT.

- **HIGHER EDUCATION PARTNERSHIPS,** INCLUDING A MASTER'S IN SOCIAL WORK (MSW) AT THE UNIVERSITY OF SOUTHERN CALIFORNIA (USC), SPECIAL EDUCATION TEACHING CREDENTIAL AT LOYOLA MARYMOUNT UNIVERSITY (LMU), AND FLEX MSW AT UC BERKELEY: THESE PROGRAMS OFFER SENECA EMPLOYEES THE OPPORTUNITY TO EARN A DEGREE OR TEACHING CREDENTIAL WITH

Name of the organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION

SCHOLARSHIPS AND PAID INTERNSHIPS THAT ALLOW THEM TO CONTINUE EARNING FULL-TIME WAGES AND BENEFITS AT SENECA THROUGHOUT THEIR EDUCATIONAL PROGRAM.

•POLICY & ADVOCACY: SENECA'S POLICY AND ADVOCACY WORK FOCUSES ON IMPROVING LOCAL, STATE, AND FEDERAL SYSTEMS THAT SERVE CHILDREN AND FAMILIES. THE AGENCY PROVIDES STATE POLICYMAKERS WITH FEEDBACK AND RECOMMENDATIONS WHEN NEW PROGRAMS ARE BEING DESIGNED AND IMPLEMENTED, SUPPORTING OR OPPOSING PROPOSED NEW LEGISLATION, ATTENDING COUNTY BOARD OF SUPERVISOR MEETINGS TO CONDUCT LOCAL ADVOCACY, AND SITTING ON STATE COUNCILS, COMMISSIONS, AND WORKGROUPS.

FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

A COPY OF THE ORGANIZATION'S DRAFT 990 WILL BE PROVIDED TO ALL BOARD MEMBERS FOR REVIEW PRIOR TO THE FINAL FILING. AFTER REVIEW BY EACH MEMBER AND APPROVAL, THE FINAL 990 TAX RETURN WILL BE FILED.

FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

BOARD MEMBERS MUST SIGN THE CONFLICT OF INTEREST POLICY. THE PRESIDENT OF THE BOARD MONITORS CONFLICTS AMONG ITS MEMBERS. SUPERVISORS MONITOR ANY CONFLICTS FOR EMPLOYEES.

FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT

THE BOARD CHAIRMAN AND TWO MEMBERS COMPLETE A WRITTEN PERFORMANCE EVALUATION OF THE EXECUTIVE DIRECTOR ANNUALLY.

FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS - OFFICERS & KEY EMPLOYEES

THE BOARD CHAIRMAN AND TWO MEMBERS COMPLETE A WRITTEN PERFORMANCE EVALUATION OF OTHER OFFICERS AND KEY EMPLOYEES ANNUALLY.

Name of the organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

THE FINANCIAL STATEMENTS, GOVERNING DOCUMENTS, AND POLICIES ARE MADE AVAILABLE TO THE PUBLIC BY REQUEST. FORM 990 IS AVAILABLE AT GUIDESTAR.ORG AND ON THE CALIFORNIA REGISTRY OF CHARITABLE TRUSTS WEBSITE.

**Application for Automatic Extension of Time To File an
Exempt Organization Return**

OMB No. 1545-0047

► **File a separate application for each return.**
 ► **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions.		Taxpayer identification number (TIN)
	SENECA FAMILY OF AGENCIES		94-2971761
	Number, street, and room or suite number. If a P.O. box, see instructions.		
	8945 GOLF LINKS ROAD		
	City, town or post office, state, and ZIP code. For a foreign address, see instructions.		
	OAKLAND, CA 94605		

Enter the Return Code for the return that this application is for (file a separate application for each return) **01**

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (section 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12
Form 990-T (corporation)	07		

• The books are in the care of ► SABRINA SEIDEN 8945 GOLF LINKS ROAD OAKLAND CA 94605 _____

Telephone No. ► 510-317-1444 _____ Fax No. ► _____

• If the organization does not have an office or place of business in the United States, check this box ► ☐

• If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box. ► ☐. If it is for part of the group, check this box ... ► ☐ and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until 5/15, 20 24, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

- ☐ calendar year 20 ____ or
 ► ☒ tax year beginning 7/01, 20 22, and ending 6/30, 20 23.

2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return
☐ Change in accounting period

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions	3c	\$	0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2022)

Date Accepted _____

DO NOT MAIL THIS FORM TO THE FTB

TAXABLE YEAR

2022**California e-file Return Authorization for
Exempt Organizations**

FORM

8453-EO

Exempt Organization name

SENECA FAMILY OF AGENCIES

Identifying number

94-2971761

Part I Electronic Return Information (whole dollars only)

1	Total gross receipts (Form 199, line 4)	1	180,226,702.
2	Total gross income (Form 199, line 8)	2	177,780,703.
3	Total expenses and disbursements (Form 199, line 9)	3	175,301,576.

Part II Settle Your Account Electronically for Taxable Year 2022

4 ☐ Electronic funds withdrawal 4a Amount _____ 4b Withdrawal date (mm/dd/yyyy) _____

Part III Banking Information (Have you verified the exempt organization's banking information?)

5 Routing number _____
 6 Account number _____ 7 Type of account: ☐ Checking ☐ Savings

Part IV Declaration of Officer

I authorize the exempt organization's account to be settled as designated in Part II. If I check Part II, box 4, I authorize an electronic funds withdrawal for the amount listed on line 4a.

Under penalties of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my electronic return originator (ERO), transmitter, or intermediate service provider and the amounts in Part I above agree with the amounts on the corresponding lines of the exempt organization's 2022 California electronic return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. If the exempt organization is filing a balance due return, I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organization's fee liability, the exempt organization will remain liable for the fee liability and all applicable interest and penalties. I authorize the exempt organization return and accompanying schedules and statements be transmitted to the FTB by the ERO, transmitter, or intermediate service provider. **If the processing of the exempt organization's return or refund is delayed, I authorize the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay.**

**Sign
Here**

Signature of officer _____ Date _____ CEO _____ Title _____

Part V Declaration of Electronic Return Originator (ERO) and Paid Preparer. See instructions.

I declare that I have reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and correct to the best of my knowledge. (If I am only an intermediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I declare, however, that form FTB 8453-EO accurately reflects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitting this return to the FTB; I have provided the organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requirements described in FTB Pub. 1345, 2022 Handbook for Authorized e-file Providers. I will keep form FTB 8453-EO on file for **four** years from the due date of the return or **four** years from the date the exempt organization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the paid preparer, under penalties of perjury, I declare that I have examined the above exempt organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

**ERO
Must
Sign**

ERO's signature	▶ CAPRICE K WUMMER, CPA	Date	Check if also paid preparer ☒	Check if self-employed ☒	ERO's PTIN
Firm's name (or yours if self-employed) and address	GILMORE & ASSOCIATES LLP 411 BOREL AVENUE SUITE 501 SAN MATEO CA			Firm's FEIN	82-3870474
				ZIP code	94402

Under penalties of perjury, I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

**Paid
Preparer
Must
Sign**

Paid preparer's signature	▶	Date	Check if self-employed ☐	Paid preparer's PTIN
Firm's name (or yours if self-employed) and address				Firm's FEIN
				ZIP code

FTB 8453-EO 2022

2022

California Exempt Organization
Annual Information Return

199

Calendar Year 2022 or fiscal year beginning (mm/dd/yyyy) 7/01/2022, and ending (mm/dd/yyyy) 6/30/2023.

Corporation/Organization name

SENECA FAMILY OF AGENCIES

Additional information. See instructions.

California corporation number

1275342

FEIN

94-2971761

Street address (suite or room)

8945 GOLF LINKS ROAD

PMB no.

City

OAKLAND

State

CA

Zip code

94605

Foreign country name

Foreign province/state/county

Foreign postal code

- A** First return. ☐ Yes ☒ No
- B** Amended return. ☐ Yes ☒ No
- C** IRC Section 4947(a)(1) trust. ☐ Yes ☒ No
- D** Final information return?
☐ Dissolved ☐ Surrendered (Withdrawn) ☐ Merged/Reorganized
 Enter date: (mm/dd/yyyy) ☐
- E** Check accounting method:
 1 ☐ Cash 2 ☒ Accrual 3 ☐ Other
- F** Federal return filed? 1 ☒ 990T 2 ☐ 990-PF 3 ☐ Sch H (990)
 4 ☐ Other 990 series
- G** Is this a group filing? See instructions. ☐ Yes ☒ No
- H** Is this organization in a group exemption
 If "Yes," what is the parent's name? ☐ Yes ☒ No

- I** Did the organization have any changes to its guidelines
 not reported to the FTB? See instructions. ☐ Yes ☒ No
- J** If exempt under R&TC Section 23701d, has the
 organization engaged in political activities?
 See instructions. ☐ Yes ☒ No
- K** Is the organization exempt under R&TC Section 23701g? ☐ Yes ☒ No
 If "Yes," enter the gross receipts from
 nonmember sources. \$
- L** Is the organization a limited liability company? ☐ Yes ☒ No
- M** Did the organization file Form 100 or Form 109 to report
 taxable income? ☒ Yes ☐ No
- N** Is the organization under audit by the IRS or has the IRS
 audited in a prior year? ☐ Yes ☒ No
- O** Is federal Form 1023/1024 pending? ☐ Yes ☐ No
 Date filed with IRS

Part I Complete Part I unless not required to file this form. See General Information B and C.

Receipts and Revenues	1	Gross sales or receipts from other sources. From Side 2, Part II, line 8.	1	17,966,766.
	2	Gross dues and assessments from members and affiliates.	2	
	3	Gross contributions, gifts, grants, and similar amounts received. SEE SCH. B.	3	162,259,936.
	4	Total gross receipts for filing requirement test. Add line 1 through line 3. This line must be completed. If the result is less than \$50,000, see General Information B.	4	180,226,702.
	5	Cost of goods sold.	5	
	6	Cost or other basis, and sales expenses of assets sold.	6	2,445,999.
	7	Total costs. Add line 5 and line 6.	7	2,445,999.
	8	Total gross income. Subtract line 7 from line 4.	8	177,780,703.
Expenses	9	Total expenses and disbursements. From Side 2, Part II, line 18.	9	175,301,576.
	10	Excess of receipts over expenses and disbursements. Subtract line 9 from line 8.	10	2,479,127.
Filing Fee	11	Total payments.	11	
	12	Use tax. See General Information K.	12	
	13	Payments balance. If line 11 is more than line 12, subtract line 12 from line 11.	13	
	14	Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12.	14	
	15	Penalties and interest. See General Information J.	15	
	16	Balance due. Add line 12 and line 15. Then subtract line 11 from the result.	16	0.
Sign Here	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.			
	Signature of officer	Title	Date	Telephone
Paid Preparer's Use Only	Preparer's signature	Caprice K Wummer, CPA	Date	PTIN
	Firm's name (or yours, if self-employed) and address	GILMORE & ASSOCIATES LLP	Check if self-employed	P00443536
		411 BOREL AVENUE SUITE 501		Firm's FEIN
		SAN MATEO, CA 94402		82-3870474
				Telephone
			650 432-6110	
May the FTB discuss this return with the preparer shown above? See instructions. ☒ Yes ☐ No				

Part II Organizations with gross receipts of more than \$50,000 and private foundations
regardless of amount of gross receipts – complete Part II or furnish substitute information.

Receipts from Other Sources	1	Gross sales or receipts from all business activities. See instructions.	•	1	
	2	Interest	•	2	
	3	Dividends	•	3	
	4	Gross rents	•	4	695,471.
	5	Gross royalties	•	5	
	6	Gross amount received from sale of assets (See instructions)	•	6	3,514,775.
	7	Other income. Attach schedule. SEE STATEMENT 1	•	7	13,756,520.
	8	Total gross sales or receipts from other sources. Add line 1 through line 7. Enter here and on Side 1, Part I, line 1.	•	8	17,966,766.
	9	Contributions, gifts, grants, and similar amounts paid. Attach schedule. SEE STATEMENT 2	•	9	2,552,452.
Expenses and Disbursements	10	Disbursements to or for members	•	10	
	11	Compensation of officers, directors, and trustees. Attach schedule	•	11	866,803.
	12	Other salaries and wages	•	12	111,610,910.
	13	Interest	•	13	1,116,864.
	14	Taxes	•	14	7,277,051.
	15	Rents	•	15	1,779,216.
	16	Depreciation and depletion (See instructions)	•	16	1,882,585.
	17	Other expenses and disbursements. Attach schedule. SEE STATEMENT 3	•	17	48,215,695.
	18	Total expenses and disbursements. Add line 9 through line 17. Enter here and on Side 1, Part I, line 9.	•	18	175,301,576.

Schedule L Balance Sheet		Beginning of taxable year		End of taxable year	
		(a)	(b)	(c)	(d)
Assets					
1	Cash		22,182,945.	•	16,501,113.
2	Net accounts receivable		34,163,372.	•	39,995,895.
3	Net notes receivable			•	
4	Inventories			•	
5	Federal and state government obligations			•	
6	Investments in other bonds			•	
7	Investments in stock		393,318.	•	423,455.
8	Mortgage loans			•	
9	Other investments. Attach schedule			•	
10 a	Depreciable assets	47,282,778.		48,817,284.	
b	Less accumulated depreciation	11,750,468.	35,532,310.	13,307,883.	35,509,401.
11	Land		27,110,492.	•	27,648,516.
12	Other assets. Attach schedule. STM 4		5,496,107.	•	5,730,153.
13	Total assets		124,878,544.		125,808,533.
Liabilities and net worth					
14	Accounts payable		34,918,666.	•	32,613,938.
15	Contributions, gifts, or grants payable			•	
16	Bonds and notes payable		39,587,507.	•	37,594,800.
17	Mortgages payable		7,450,628.	•	8,725,726.
18	Other liabilities. Attach schedule. STM 5		4,168,450.		5,619,288.
19	Capital stock or principal fund		38,753,293.	•	41,254,781.
20	Paid-in or capital surplus. Attach reconciliation.			•	
21	Retained earnings or income fund			•	
22	Total liabilities and net worth		124,878,544.		125,808,533.

Schedule M-1 Reconciliation of income per books with income per return

Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than \$50,000.

1	Net income per books	•	2,501,488.	7	Income recorded on books this year not included in this return. Attach schedule. SEE ST. 6	•	22,361.
2	Federal income tax	•		8	Deductions in this return not charged against book income this year. Attach schedule.	•	
3	Excess of capital losses over capital gains	•		9	Total. Add line 7 and line 8		22,361.
4	Income not recorded on books this year. Attach schedule.	•		10	Net income per return. Subtract line 9 from line 6.		2,479,127.
5	Expenses recorded on books this year not deducted in this return. Attach schedule	•					
6	Total. Add line 1 through line 5.		2,501,488.				

**Schedule B
(Form 990)**

Department of the Treasury
Internal Revenue Service

CA PUBLIC DISCLOSURE COPY
Schedule of Contributors

Attach to Form 990 or Form 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Name of the organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)(3) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year. \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 4,438,532.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
2		\$ 8,922,307.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
3		\$ 6,805,634.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
4		\$ 9,868,653.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
5		\$ 6,451,357.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
6		\$ 415,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ 10,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
8		\$ 85,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
9		\$ 10,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
10		\$ 80,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
11		\$ 27,500.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
12		\$ 22,016,939.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$ 7,756,506.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
14		\$ 2,678,607.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
15		\$ 4,907,436.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
16		\$ 20,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
17		\$ 15,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
18		\$ 100,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$ 8,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
20		\$ 25,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
21		\$ 10,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
22		\$ 4,655,653.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
23		\$ 25,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
24		\$ 50,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$ 10,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
26		\$ 10,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
27		\$ 7,845,779.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
28		\$ 15,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
29		\$ 25,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
30		\$ 27,581.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization	Employer identification number
SENECA FAMILY OF AGENCIES	94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$ 25,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
32		\$ 15,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
33		\$ 6,190.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
34		\$ 9,685.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
35		\$ 10,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
36		\$ 13,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
38		\$ 30,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
39		\$ 58,827.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
40		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
41		\$ 5,700.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
42		\$ 55,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$ 10,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
44		\$ 10,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
45		\$ 25,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
46		\$ 2,086,957.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
47		\$ 84,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
48		\$ 525,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$ 10,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
50		\$ 13,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
51		\$ 90,201.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
52		\$ 2,663,390.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
53		\$ 714,146.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
54		\$ 60,341.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization	Employer identification number
SENECA FAMILY OF AGENCIES	94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$ 96,030.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
56		\$ 238,986.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
57		\$ 55,827.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
58		\$ 1,764,966.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
59		\$ 25,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
60		\$ 20,882.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization	Employer identification number
SENECA FAMILY OF AGENCIES	94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
62		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
63		\$ 10,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
64		\$ 80,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
65		\$ 15,500.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
66		\$ 7,137.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$ 35,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
68		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
69		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
70		\$ 10,325.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
71		\$ 100,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
72		\$ 90,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
74		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
75		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
76		\$ 8,110.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
77		\$ 15,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
78		\$ 11,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
79		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
80		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
81		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
82		\$ 50,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
83		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
84		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
85		\$ 10,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
86		\$ 57,890.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
87		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
88		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
89		\$ 7,175.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
90		\$ 5,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization	Employer identification number
SENECA FAMILY OF AGENCIES	94-2971761

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
91		\$ 200,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
92		\$ 5,600.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
93		\$ 7,500.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II for noncash contributions.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

SENECA FAMILY OF AGENCIES

94-2971761

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
93	USE OF VACATION HOME IN TAHOE		
		\$ 7,500.	11/22/22
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Name of organization

SENECA FAMILY OF AGENCIES

Employer identification number

94-2971761

Part III **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.)..... \$ N/A
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	N/A		
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

SENECA FAMILY OF AGENCIES

94-2971761

STATEMENT 1
FORM 199, PART II, LINE 7
OTHER INCOME

COMPUTER CONSULTING SVCS.....	\$	66,000.
INCOME FROM SPECIAL EVENTS.....		150,025.
MISC IN ORD COURSE BUS.....		224,113.
MISC. PROGRAM AND COST SETTL.....		315,417.
OTHER INVESTMENT INCOME.....		57,714.
PROGRAM SERVICE REVENUE.....		12,583,117.
UNCLAIMED OVERPYMT PR YRS.....		360,134.
TOTAL	\$	<u>13,756,520.</u>

STATEMENT 2
FORM 199, PART II, LINE 9
CONTRIBUTIONS, GIFTS, GRANTS, AND SIMILAR AMOUNTS PAID

DONEE'S NAME - IND	ALLIANCE F COMMUNITY ADVOCACY	
DONEE'S STREET ADDRESS:	8945 GOLF LINKS RD	
DONEE'S CITY	OAKLAND	
DONEE'S STATE	CA	
DONEE'S ZIP CODE	94605	
RELATIONSHIP OF DONEE:	SUBSIDIARY ORG	
CASH AND NONCASH AMOUNT:		\$ 500,000.
TOTAL	\$	<u>500,000.</u>

STATEMENT 3
FORM 199, PART II, LINE 17
OTHER EXPENSES

ADVERTISING AND PROMOTION.....	\$	407,640.
BAD DEBTS.....		78,068.
BANK FEES.....		58,286.
CLOTHING.....		2,551.
CONFERENCES, CONVENTIONS, AND MEETINGS.....		840,992.
CONTINGENCY RESERVE.....		111,350.
CONTRACT SERVICES.....	13,	956,658.
EQUIPMENT LEASES.....		60,741.
FOOD.....		137,694.
FUNDRAISING.....		30,599.
GOVERNMENT FEES & RE TAXES.....		389,160.
INKIND.....		76,739.
INSURANCE.....		967,797.
MEDICAL (NON MEDI-CAL).....		82,033.
OFFICE EXPENSES.....		3,172,743.
OTHER EMPLOYEE BENEFIT.....	17,	967,268.
PRINTING AND PUBLICATIONS.....		31,639.
RENTAL EXPENSES.....		496,674.
REPAIRS AND MAINTENANCE.....	3,	004,581.
SPECIAL EVENT EXPENSES.....		221,001.
SPECIAL EVENTS FOR CHILDREN.....		152,364.
SUBSCRIPTIONS AND DUES.....	1,	987,746.
TELEPHONE.....		1,288,904.
TRAVEL.....		1,851,659.

STATEMENT 3 (CONTINUED)
FORM 199, PART II, LINE 17
OTHER EXPENSES

UTILITIES	\$ 840,808.
TOTAL	<u>\$48,215,695.</u>

STATEMENT 4
FORM 199, SCHEDULE L, LINE 12
OTHER ASSETS

ARTWORK & SPORT CARD COLLECTION.....	45,200.
DEPOSITS.....	1,598,261.
OPERATING LEASE RIGHT OF USE ASSET GAAP.....	1,185,156.
PREPAID EXPENSES AND DEFERRED CHARGES.....	1,427,850.
RECEIVABLE FROM JA	924,000.
SOFTWARE DEVELOPMENT COSTS.....	549,686.
TOTAL	<u>\$ 5,730,153.</u>

STATEMENT 5
FORM 199, SCHEDULE L, LINE 18
OTHER LIABILITIES

DEFERRED REVENUE.....	4,778,387.
OPERATING LEASE LIABILITY LT.....	262,826.
OPERATING LEASE LIABILITY ST.....	578,075.
TOTAL	<u>\$ 5,619,288.</u>

STATEMENT 6
FORM 199, SCHEDULE M-1, LINE 7
INCOME RECORDED ON BOOKS NOT ON RETURN

UNREALIZED GAIN (LOSS) ON INVESTMENTS.....	\$ 22,361.
TOTAL	<u>\$ 22,361.</u>

STREET ADDRESS:
1300 I Street
Sacramento, CA 95814
(916) 210-6400

WEBSITE ADDRESS:
www.oag.ca.gov/charities



(For Registry Use Only)

ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

Sections 12586 and 12587, California Government Code
11 Cal. Code Regs. sections 301-306, 309, 311, and 312

Failure to submit this report annually no later than four months and fifteen days after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties. Revenue & Taxation Code section 23703; Government Code section 12586.1. IRS extensions will be honored.

SENECA FAMILY OF AGENCIES Name of Organization		Check if: ☐ Change of address ☐ Amended report	
List all DBAs and names the organization uses or has used 8945 GOLF LINKS ROAD Address (Number and Street)		State Charity Registration Number 059376	
OAKLAND, CA 94605 City or Town, State, and ZIP Code		Corporation or Organization No. 1275342	
(510) 317-1444 Telephone Number	LETICIA GALYEAN@SENECACE E-mail Address	Federal Employer ID No. 94-2971761	

ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Code Regs. sections 301-307, 311, and 312) Make Check Payable to Department of Justice

Total Revenue	Fee	Total Revenue	Fee	Total Revenue	Fee
Less than \$50,000	\$25	Between \$250,001 and \$1 million	\$100	Between \$20,000,001 and \$100 million	\$800
Between \$50,000 and \$100,000	\$50	Between \$1,000,001 and \$5 million	\$200	Between \$100,000,001 and \$500 million	\$1,000
Between \$100,001 and \$250,000	\$75	Between \$5,000,001 and \$20 million	\$400	Greater than \$500 million	\$1,200

PART A – ACTIVITIES

For your most recent full accounting period (beginning 7/01/22 ending 6/30/23) list:

Total Revenue \$
(including noncash contributions) 176,921,824. Noncash Contributions \$ 76,739. Total Assets \$ 125,808,534.

Program Expenses \$ 151,025,681. Total Expenses \$ 175,301,576.

PART B – STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD OF THIS REPORT

Note: All questions must be answered. If you answer "yes" to any of the questions below, you must attach a separate page providing an explanation and details for each "yes" response. Please review RRF-1 instructions for information required.

	Yes	No
1 During this reporting period, were there any contracts, loans, leases or other financial transactions between the organization and any officer, director or trustee thereof, either directly or with an entity in which any such officer, director or trustee had any financial interest?	☐	☒
2 During this reporting period, was there any theft, embezzlement, diversion or misuse of the organization's charitable property or funds?	☐	☒
3 During this reporting period, were any organization funds used to pay any penalty, fine or judgment?	☐	☒
4 During this reporting period, were the services of a commercial fundraiser, fundraising counsel for charitable purposes, or commercial coventurer used?	☐	☒
5 During this reporting period, did the organization receive any governmental funding? SEE STATEMENT 1	☒	☐
6 During this reporting period, did the organization hold a raffle for charitable purposes? SEE STATEMENT 2	☒	☐
7 Does the organization conduct a vehicle donation program?	☐	☒
8 Did the organization conduct an independent audit and prepare audited financial statements in accordance with generally accepted accounting principles for this reporting period?	☒	☐
9 At the end of this reporting period, did the organization hold restricted net assets, while reporting negative unrestricted net assets?	☐	☒

I declare under penalty of perjury that I have examined this report, including accompanying documents, and to the best of my knowledge and belief, the content is true, correct and complete, and I am authorized to sign.

LETICIA STURTEVANT Signature of Authorized Agent	CEO Printed Name	 Title	 Date
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2022

CALIFORNIA STATEMENTS

PAGE 1

SENECA FAMILY OF AGENCIES

94-2971761

STATEMENT 1
FORM RRF-1, PART B, LINE 5
GOVERNMENT AGENCY THAT PROVIDED FUNDING

SEE ATTACHED LIST

STATEMENT 2
FORM RRF-1, PART B, LINE 6
NUMBER AND DATES OF RAFFLES

SENECA FAMILY OF AGENCIES IS A BENEFICIARY ORGANIZATION FOR THE PEBBLE BEACH FOUNDATION CONCORDS D'ELEGANCE CHARITY RAFFLE, AND RECEIVES A PORTION OF THE RAFFLE PROCEEDS. EVENT WAS HELD ON AUGUST 20, 2022.

SENECA FAMILY OF AGENCIES
FEIN 94-2971761
ATTACHMENT TO RRF-1
TAX YEAR ENDED JUNE 30, 2023

Statement 1, Line 6- list of government agencies

Alameda County Behavioral Health Care Services

2000 Embarcadero Cove, Suite 205
Oakland, CA 94606
Rickie Lopez (ACBH Contracts Unit)
(510) 567-8296
Contracts ACBH
contracts@acgov.org

Alameda County Health Care Services Agency

1000 San Leandro Blvd, Suite 300
San Leandro, CA 94577
Kate Graves
kate.graves@acgov.org

Alameda County Probation

1111 Jackson Street,
7th & 8th Floors,
Oakland, CA 94607-2059
Binh Cao (Finance and Contracts Director)
(510) 268-7979

Alameda Unified School District

2060 Challenger Dr
Alameda, CA 94501
Randir Bains (Sr. Director of SpEd)
510-337-7000, ext. 77098
rbains@alamedaunified.org

Antioch Unified School District

510 G St.
Antioch, CA 94509
Kelly Quinn (Sr. Director of SpEd)
kellyquinn@antiochschools.net

Brea Olinda Unified School District

1 Civic Center Circle, Level II, P.O. Box 300
Brea, CA 92822
714-990-7820

Berkeley Unified School District

2020 Bonar Street, Suite 301
Berkeley, CA 94702
Shawn Mansager (Executive Director)
(510) 644-6210

Butte County Employment & Social Services

202 Mira Loma
Oroville, CA 95965
Artemis Black
(530) 552-6093

California Department of Social Services

744 P Street, M.S. 9-14-46
Sacramento, CA 95814
Clarissa Alderete
(916) 651-7815

California Governor's Office of Emergency Services

3650 Schriever Ave
Mather, CA 95655
Brittany Clark
(916) 845-8414

Campbell Union High School District

3235 Union Avenue
San Jose, CA 95124
Kara Butler, Director of Special Education
kbutler@cuhsd.org

Campbell Union School District

155 N Third Street
Campbell, California 95008
Heather Wellendorf (Director of SpEd)
HWellendorf@campbellusd.org

Capistrano Unified School District

33122 Valle Road
San Juan Capistrano, CA 92675
Lynh Rust, Executive Director Contracts and Purchasing
(949) 234-9441

Castro Valley Unified School District

4400 Alma Ave
Castro Valley, CA 94546
Stacey Lillard (Director of SpEd)
(510) 537-3000 x 1200

slillard@cv.k12.ca.us

Chabot-Las Positas Community College District

7600 Dublin Blvd., Suite 102

Dublin, CA 94568

Megan McQuaid (Title IV-E and Child Welfare Training -
Economic Development and Contract Education)

(650) 283-4600

Chautauqua County Department of Law

3 North Erie Street

Mayville, New York 14757-1007

Paul M. Wendel Jr.

(716) 753-4211

City and County of San Francisco Department of Public Health

1380 Howard St., 5th floor

San Francisco, CA 94102

Richelle Lynn Mojica

415-255-3555

City and County of San Francisco Human Services Agency

170 Otis Street,

San Francisco, CA 94103

Venetta Dunlap

415-308-5268

City and County of San Francisco Juvenile Probation Department

375 Woodside Ave

San Francisco, CA 94127

Katherine Weinstein Miller (Chief Probation Officer)

(415) 753 x7556

katherine.miller@sfgov.org

City College of San Francisco

88 4th Street

San Francisco, CA 94103

Stephanie Chenard (SF IVE City College Contacts - Contract Education
and Extension Programs)

(415) 267-6560

City of Fremont

PO Box 5006

Fremont, CA 94537-5006

Maria Sotelo

(510) 574-2121

City of Richmond

450 Civic Center Plaza, Ste 300
Richmond, CA 94804
LaShonda Wilson
(510) 620-6512

City of San Leandro

835 E. 14th St.
San Leandro, CA 94577
Jeanette Dong
ecastillo@sanleandro.org

Clay County Social Services

715 11th St N #502
Moorhead, MN 56560
(218) 299-5200

Contra Costa County Behavioral Health Services

1340 Arnold Drive, Suite 200
Martinez, CA 94553
Windy Taylor
(925) 957-5148

Contra Costa County - Employment & Human Services

400 Ellinwood Way
Pleasant Hill, CA 94523
Janice Nelson
(925) 608-4941

Contra Costa County Probation Department

50 Douglas Drive, Suite 200
Martinez, CA 94553
Esa Ehmen-Krause (Chief Probation Officer)
(925) 313-4188
ProbationChief@prob.cccounty.us
Chris Dedios
(925) 313-4120

Cotati-Rohnert Park Unified School District

7165 Burton Ave
Rohnert Park, CA 94928
Rachel Allen, Director of Special Education
707-285-2076

County of Los Angeles - Department of Children and Family Services

Contract Services Bureau
425 Shatto Place, Room 400

Los Angeles, CA 90020
Eddie Ota
otae@dcfs.lacounty.gov

County of Marin Behavioral Health and Recovery Services

3230 Kerner Blvd.
San Rafael, CA 94901
Matthew Carter
(415) 473-2814

County of Marin Department of Health and Human Services

2350 Kerner Blvd.
San Rafael, CA 94901
Regina de Melo
(415) 473-6724

County of Orange County Health Care Agency

405 W. 5th Street, 6th Floor
Santa Ana, CA 92701
Maritza Fajardo
714-834-5392
mfajardo@ochca.com

County of Orange County Social Services Agency

744 N Eckhoff St
Orange, CA 92868
John Bunnett
714-541-7408
Emily Burgos
714-245-6271
Jordyn Lett
714-245-6263

County of Placer Health and Human Services

1000 Sunset Blvd Suite 140
Rocklin, CA 95765
Anais Judkins, MSW, Client Services Practitioner I
(916) 663-7529
ajudkins@placer.ca.gov

County of San Luis Obispo - Behavioral Health Services

2180 Johnson Ave
San Luis Obispo, CA 93401
Jessica Gosselin
(805) 781-1072

County of San Luis Obispo - Department of Social Services

3433 South Higuera Street
San Luis Obispo, CA 93401-7301
Maria Galvez
(805) 781-1852

County of Tulare Child Welfare Services

6260 S Mooney Blvd
Visalia, CA 93277
[\(559\) 623-0300](tel:(559)623-0300)

County of Tulare Health and Human Services Agency

5957 S Mooney Blvd
Visalia, CA 93277
hsacontracts@tularecounty.ca.gov

County of Tuolumne Health and Human Services Agency

20075 Cedar Road N.
Sonora, CA 95370
Annie Hockett
209-533-5711

County of Ventura Behavioral Health Department

1911 Williams Drive, Suite 200
Oxnard, CA 93036
Jason Jones, Financial Analyst
(805) 973-5318
jason.jones@ventura.org
Curtis Heath, Contract Administrator
curtis.heath@ventura.org

County of Ventura Human Services Agency

855 Partridge Drive
Ventura, CA 93003
Marisol Alejandres, Administrative Specialist III
(805) 794-6934
marisol.alejandres@ventura.org

Ventura County Probation

800 S Victoria Ave L3210
Ventura, CA 93009
Andrew Becker
(805) 654-2483

Dublin Unified School District

7471 Larkdale Avenue
Dublin, CA 94568-1599
Rhea Murphy (Sr. Director of SpEd)

murphyrhea@dublinusd.org

East Side Union High School District

830 N. Capital Avenue

San Jose, CA 95133

Sharon Cavallaro (Director of Special Services)

(408) 347-5171

cavallaros@esuhsd.org

Emery Unified School District

4727 San Pablo Avenue

Emeryville, CA 94608

Megan O'Malley, Special Education and Student Services Director

megan.o'malley@emeryusd.org

Fairfield-Suisun Unified School District

2490 Hilborn Rd

Fairfield, CA 94534

Jennifer Curtis

jennifercu@fsusd.org

Fountain Valley School District

10055 Slater Ave

Fountain Valley, CA 92708

Carrie Hunter, Director of Special Education

714-843-3200

Franklin-McKinley School District

645 Wool Creek Drive

San Jose, CA 95112

Shelly Pardo (Director of SpEd Services)

(408) 283-6085

shelly.pardo@fmsd.org

Fremont Unified School District

4210 Technology Drive

Fremont, CA 94538

Fran English (Director of SpEd)

(510) 659-2569

fenglish@fusdk12.net

Fremont Union High School District

589 W. Fremont Ave

Sunnyvale, CA 94087

Nancy Sullivan, Director of Educational & Special Services

408-522-2232

Fresno County Department of Social Services

333 W Pontiac Way

Clovis, CA 93612

Margo Jacobie

(559) 600-7110

Fullerton Joint Union High School District

1051 W. Bastanchury Rd.

Fullerton, CA 92833

Maureen Cottrell (Director of SpEd)

MCottrell@fjuhsd.org

Hartnell Community College District

411 Central Ave.

Salinas, CA 93901

Jason Garrett (Director of Academic Affairs, Foster and Kinship Care Education/Independent Living Program)

(831) 915-3610

jgarrett@hartnell.edu

Hayward Unified School District

24411 Amador Street

Hayward, CA 94544

Kristen Devine (Director of SpEd)

(510) 784-2611

kdevine@husd.k12.ca.us

Highline School District

15675 Ambaum Blvd SW

Burin, WA 98166

Valerie Allan

(206) 631-3057

Huntington Beach City School District

8750 Dorsett Dr

Huntington Beach, CA 92646

Megan Kempner, Director of Special Education

mkempner@hbcasd.us

Huntington Beach Union High School District

5832 Bolsa Ave

Huntington Beach, CA 92649

Douglas Siembieda (Ex. Director of SpEd)

(714) 903-7000, Ext. 50411

Idaho Department of Health and Welfare

1120 Ironwood Dr.

Coeur d'Alene, ID 83814

Patti Withycombe
(208) 666-6744

Irvine Unified School District

5050 Barranca Parkway
Irvine, CA 92604
Melanie Hertig (Ex. Director of SpEd, SELPA)
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melaniehertig@iusd.org

John Swett Unified School District

400 Parker Ave
Rodeo, CA 94572
Megan Tucker (Interim Director of SpEd)
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Judicial Council of California

455 Golden Gate Ave, 6th Floor
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Marymichael Smrdeli
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Kenosha County Department of Human Services

8600 Sheridan Rd, Ste 100
Kenosha, WI 53142
262-697-4500

Kern County Department of Human Services

100 E. California Ave
Bakersfield, CA 93307
Cindy Uetz (Chief Deputy Director)
(661) 631-6000

King County Superior Court

1211 E. Alder (MS-3B)
Seattle, WA 98122
Kelly Mangiaracina
(206) 477-3114

King County Behavioral Health and Recovery Division

401 Fifth Ave, STE 500
Seattle, WA 98104
Sean Davis
(206) 263-8981
DCHS@kingcounty.gov

Lake County Department of Social Services

P.O. Box 9000
Lower Lake, CA 95457
Brendan Phillips
brendan.phillips@lakecountyca.gov

Lafayette School District

3477 School St
Lafayette, CA 94549
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925-927-3500

Larkspur-Corte Madera School District

230 Doherty Dr
Larkspur, CA 94923
Megan Dunn, Director of Special Education
mdunn@lcmschools.org

Liberty Union High School District

20 Oak Street
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Licking County Job & Family Services

74 S. 2nd St, PO Box 5030
Newark, Ohio 43058-5030
Jennifer Ellis-Brunn
(740) 670-8992

Livermore Valley Joint Unified School District

685 East Jack London Blvd
Livermore, CA 94551-1899
Frank Selvaggio (Director of SpEd)
(925) 606-3286
fselvaggio@lvjUSD.org

Los Angeles Unified School District

333 South Beaudry Avenue, 17th Floor
Los Angeles, CA 90017
Special Education Service Center: Operations
(213) 241-6701
spedsfss@lausd.net

MAC SELPA

4400 Alma Ave
Castro Valley, CA 94546

Pamela Macy, SELPA Director
510-537-3000

Marin County Probation

3501 Civic Center Drive, Suite 265
San Rafael, CA 94903
Brad Hecht
707-565-2301

Martinez Unified School District

921 Susana Street
Martinez, CA 94553
Janelle Eyet
(925) 335-5910

McLeod County Health and Human Services

520 Chandler Ave N
Glencoe, MN 55336
Brenda Sandquist
(320) 864-5551

Mendocino County Health and Human Services Agency

P.O. Box 839
Ukiah, CA 95482
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Mill Valley School District

411 Sycamore Ave.
Mill Valley, CA 94941
Erin Conklin (Director of Student Support Services)
econklin@mvschools.org

Milpitas Unified School District

1331 East Calaveras Blvd.
Milpitas, CA 95035
Jeff Weiss, Director of Student Support and Special Education
jweiss@musd.org

Monterey County Department of Social Services

1000 S. Main Street, Suite 206
Salinas, CA 93901
Chelsea Chacon (Management Analyst)
(831) 755-8596

Monterey County Health Department

1270 Natividad Rd

Salinas, CA 93906
Liz A Perez-Cordero (Behavioral Health Services Manager)
(831) 755-8430

Mount Diablo Unified School District

1936 Carlotta Drive
Concord, California 94519
Amy Sudrla (Director of SpEd)
sudrlaa@mdusd.org

Mountain View Los Altos High School District

1299 Bryant Ave
Mountain View, CA 94040
Lisa Contreras (Program Support Specialist)
(650) 940-4650, Ext. 0051
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New Haven Unified School District

34200 Alvarado Niles Rd.
Union City, CA 94587
Sarah Kappler (Director of Special Services)
510-471-1100 x 60425
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Newark Unified School District

5715 Musick Ave
Newark, CA 94560
Olivia Rangel (Director of SpEd)
(510) 818-4110
orangel@newarkunified.org

Newport-Mesa Unified School District

2985 Bear Street
Costa Mesa, CA 92626
Sara Jocham (Assistant Superintendent of Special Services)
(714) 424-5000
sjocham@nmusd.us

Nicollet County Health and Human Services

622 South Front St
St. Peter, MN 56082
Cassandra Sassenberg
507-934-8573

Novato Unified School District

1015 7th St.
Novato, CA 94945

Angela Williams (Director of the SpEd)
415-493-4265
akriesler@nUSD.org

Oakland Unified School District

915 54th St
Oakland, CA 94608
Jenn Blake, Executive Director of Special Education and Health Services
510-879-5003
jenn.blake@OUSD.org

Otter Tail County Human Services

530 Fir Ave W
Fergus Falls, MN 56537
Deb Sjostrom
(218) 998-8230

Palo Alto Unified School District

25 Churchill Avenue
Palo Alto, CA 94306
Cynthia Loleng-Perez, Director of Special Education
650-329-3700

Pierce County Human Services

1102 Broadway, Ste 101
Tacoma, WA 98402
Arrika Rayburn
arrika.rayburn@piercecountywa.gov

Piedmont Unified School District

760 Magnolia Ave
Piedmont, CA 94611
Douglas Harter (Director of SpEd)
dharter@piedmont.k12.ca.us

Pittsburg Unified School District

2000 Railroad Avenue
Pittsburg, CA 94565
Angelica Thomas (Director of SpEd)
athomas@pittsburgusd.net

Placentia-Yorba Linda Unified School District

1301 E. Orangethorpe Ave
Placentia, CA 92870
Renee Gray, Assistant Superintendent, Student Support Services
(714) 986-7000

Pleasanton Unified School District

4665 Bernal Avenue
Pleasanton, CA 94566
Jeni Rickard (Director of SpEd)
(925) 426-5500
jrickard@pleasantonusd.net

Reed Union School District

277 A Karen Way
Tiburon, CA 94920
Brian Lynch (Director of SpEd)
(415) 381-1112, Ext 4004
blynch@reedschools.org

Renton School District

300 SW 7th St
Washington 98057
Lisa Palmer
lisa.palmer@rentonschools.us

Riverside County Department of Public Social Services

4060 County Circle Drive
Riverside, CA 92503
Sonya Wiedeman
SWiedema@rivco.org

Riverside University Health System Behavioral Health

4095 County Circle Dr
Riverside, CA 92503
Crystal Mendoza
CDMendoza@ruhealth.org

Ross Valley School District

110 Shaw Drive
San Anselmo, CA 94960
Eric Saibel (Director of Student Services)
(415) 451-4066
esaibel@rossvalleyschools.org

Sacramento County Probation

8745 Folsom Blvd
Sacramento, CA 95826
(916) 875-0300

Saddleback Valley Unified School District

25631 Peter A Hartman Way
Mission Viejo, CA 92691

Rae Lynn Nelson, Interim Director of Special Education
raelynn.nelson@svusd.org

San Benito County Behavioral Health

1131 Community Pkwy
Hollister, CA 95023
Rachel White
(831) 636-4020

San Bernardino County Department of Behavioral Health

303 East Vanderbilt Way
San Bernardino, CA 92415
Bishoy Bestawros
(909) 388-0856

San Bernardino Children and Family Services/Human Services

150 S. Lena Rd.
San Bernardino, CA 92415
hsfinance@hss.sbcounty.gov

San Francisco Unified School District

3045 Santiago St.
San Francisco, CA 94116
Jean Robertson (Head of SpEd Services)
(415) 759-2222
robertsonj1@sfusd.edu

San Leandro Unified School District

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San Leandro, CA 94577
Colleen Palia (Director of SpEd)
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San Lorenzo Unified School District

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San Lorenzo, CA 94580
Rochelle Hooks (Director of SpEd)
(510) 317-4761
rhooks@slzus.org

San Jose Unified School District

855 Lenzen Ave
San Jose, CA 95126
Chris Metcalfe (Director of SpEd)
specialed@sjusd.org

San Mateo Union High School District

650 N. Delaware Street

San Mateo, CA 94401

Holly Wade (Director of SpEd)

hawade@smuhdsd.org

San Rafael City Schools

310 Nova Albion Way

San Rafael, CA 94903

Jason Symkowick (Director of SpEd - High School District)

(415) 492-3223

jsymkowick@srcs.org

Leigh-Anna Booher (Director of SpEd - Elementary School District)

(415) 492-3529

lbooher@srcs.org

San Ramon Valley Unified School District

699 Old Orchard Drive

Danville, CA 94526

Amy Capurro (Director of SpEd)

acapurro@srvusd.net

Santa Ana Unified School District

1601 East Chestnut Ave.

Santa Ana, CA 92701-6322

Gloria O. Olamendi (Assistant Superintendent of SpEd/SELPA)

(714) 558-5501

Gloria.Olamendi@sausd.us

Santa Barbara County Department of Social Services

2125 S. Centerpointe Parkway

Santa Maria, CA 93455

Amy Krueger (Deputy Director, Adult and Children Services)

(805) 346-8351

Santa Clara County Behavioral Health Services Department

828 South Bascom Ave., Suite 200

San Jose, CA 95128

Sherri Terao, Director

sherri.terao@hss.sccgov.org

Santa Clara County Social Services Agency

333 West Julian Street

San Jose, CA 95110

Thao Hoang (Associate Management Analyst)

(408) 755-7202

thao.hoang.ssa.sccgov.org

Santa Clara Probation Department

840 Guadalupe Parkway
San Jose, CA 95110
Alex Villa (Project Manager)
(408) 278-5921
Sara Cody (Contract Preparer)
(408) 468-1836

Santa Cruz County Human Services Department, FCS

1400 Emeline Ave.
Santa Cruz, CA 95060
Beth Landes
(831) 454-4380

Santa Rosa City Schools

211 Ridgway Avenue
Santa Rosa, CA 95401
Steve Mizera (Ex. Director of Special Services)
(707) 890-3800 x80810

Seattle Public Schools

Mail Stop 31-680
P.O. Box 34165
Seattle, WA 98124-1165
Marie Guzzardo
(206) 252-0275

Solano County Behavioral Health

275 Beck Avenue
Fairfield, CA 94533-6804
Michael Kitzes, Senior MH Services Manager
MKitzes@SolanoCounty.com
707-469-4540

Solano County Health and Social Services

275 Beck Avenue
Fairfield, CA 94533-6804
Kristine Lalic, Project Manager
kjlalic@solanocounty.com
707-784-2183
Rhonda Smith, Services Administrator
rhsmith@solanocounty.com
(707) 920-1061

Solano County Probation

475 Union Ave

Fairfield, CA 94533
Jennifer Washington
jwashington@solanocounty.com
Sadao Holman
SHolman@SolanoCounty.com

Sonoma County Department of Health Services

2227 Capricorn Way, Ste 207
Santa Rosa, CA 95407
Jenny Symons (Interim Administrative Services Officer II)
(707) 565-4720
Jenny.Symons@sonoma-county.org

Sonoma County Probation Department

Attn: Probation Administration
370 Administration Drive
Santa Rosa, CA 95403
Vanessa Fuchs (Chief Probation Officer)
(707) 565-2731

Sonoma Human Services Department

3600 Westwind Blvd
Santa Rosa, CA 95403
contracts@schsd.org

Sonoma Valley Unified School District

17850 Railroad Ave
Sonoma, CA 95476
Maureen Vanderpool (Director of SpEd)
(707) 935-3586
m Vanderpool@sonomaschools.org

South San Francisco Unified School District

398 B Street
South San Francisco, CA 94080
Sabrina Yacoub, Director of Special Education
650-877-8700

State of Minnesota, Department of Human Services

444 Lafayette Rd
St Paul, MN 55155
Michelle Frazier
651-431-4712

State of New Mexico, Children Youth and Families Department

1120 Paseo de Peralta
Santa Fe, New Mexico 87501

asd.cdu@state.nm.us

Tacoma Public Schools

601 South 8th Street

Tacoma, WA 98401

accountspayable@tacoma.k12.wa.us

Tamalpais Union High School District

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